

Hérons Glen Recreation District

TOTAL VARIANCE REPORT

Sep 30, 2019

DEPARTMENT	ACTUAL MTD	BUDGET MTD	VARIANCE	ACTUAL YTD	BUDGET YTD	VARIANCE
			Favorable / (Unfavorable)			Favorable / (Unfavorable)
ADMINISTRATION						
Operating Revenue	10,734	6,251	4,484	201,715	147,103	54,611
Operating Expenses	65,610	73,614	8,004	819,692	921,207	101,515
Operating Income	(54,875)	(67,363)	12,488	(617,977)	(774,104)	156,126
Assessment	67,452	67,363	89	774,193	774,104	89
Net Income	12,576	0	12,576	156,215	0	156,215
RESTAURANT						
Operating Revenue	39,031	40,783	(1,752)	1,057,621	1,262,778	(205,157)
Operating Expenses	79,802	97,451	17,649	1,385,507	1,607,947	222,440
Operating Income	(40,771)	(56,668)	15,898	(327,886)	(345,169)	17,283
Assessment	56,708	56,668	40	345,208	345,169	40
Net Income	15,937	(0)	15,937	17,322	0	17,322
CLUBHOUSE						
Operating Revenue	0	0	0	10,254	10,000	254
Operating Expenses	46,806	48,990	2,185	670,980	682,029	11,050
Operating Income	(46,806)	(48,990)	2,185	(660,726)	(672,029)	11,304
Assessment	49,067	48,990	77	672,107	672,030	77
Net Income	2,262	0	2,262	11,381	0	11,381
CLIS Dept.						
Operating Revenue	14,683	13,918	766	183,691	177,969	5,722
Operating Expenses	31,707	30,221	(1,486)	354,537	386,263	31,726
Operating Income	(17,023)	(16,303)	(720)	(170,846)	(208,294)	37,448
Assessment	18,585	16,303	2,282	210,576	208,294	2,282
Net Income	1,561	(0)	1,561	39,730	0	39,730
Fitness Center						
Operating Revenue	0	0	0	0	0	0
Operating Expenses	2,671	2,677	6	24,745	28,049	3,305
Operating Income	(2,671)	(2,677)	6	(24,745)	(28,049)	3,305
Assessment	2,680	2,677	3	28,053	28,049	3
Net Income	9	0	9	3,308	0	3,308
SUBTOTAL						
Total Operating Revenues	64,449	60,952	3,497	1,453,280	1,597,850	(144,570)
Total Assessments	194,491	192,001	2,490	2,030,136	2,027,646	2,490
Total Operating Expenses	226,595	252,953	26,358	3,255,460	3,625,495	370,036
Net Income	32,346	(0)	32,346	227,956	0	227,956

DEPARTMENT	ACTUAL MTD	BUDGET MTD	VARIANCE	ACTUAL YTD	BUDGET YTD	VARIANCE
			Favorable /			Favorable /
GOLF MAINTENANCE						
Operating Revenue	0	0	0	0	0	0
Operating Expenses	101,702	109,477	7,776	1,300,836	1,355,720	54,884
Net Income	(101,702)	(109,477)	7,776	(1,300,836)	(1,355,720)	54,884
PRO SHOP						
Operating Revenue	126,247	120,819	5,428	1,849,061	1,839,190	9,871
Operating Expenses	29,935	31,331	1,396	417,982	483,455	65,473
Net Income	96,312	89,488	6,824	1,431,079	1,355,735	75,345
ALL DEPARTMENTS						
Total Operating Revenues	190,697	181,771	8,926	3,302,341	3,437,040	(134,699)
Total Assessments	194,491	192,001	2,490	2,030,136	2,027,646	2,490
Total Operating Expenses	358,231	393,761	35,530	4,974,277	5,464,670	490,393
Net Income	26,957	(19,989)	46,946	358,200	15	358,185
<i>From Golf Operations</i>	(5,389)	(19,989)	14,600	130,244	15	130,229
<i>From Other than Golf Operations</i>	32,346	(0)	32,346	227,956	0	227,956